

# Scheme of Delegation-Executive Director of Adults, Health and Integration

## Introduction and context

The Executive Director has overall responsibilities within the Council for Adults, Health and Integration functions. The Executive Director is able to onward delegate these functions to other officers. This document seeks to capture those onward delegations.

The Executive Director (Adults, Health & Integration) is given delegated power to exercise all the Authority's powers, functions and responsibilities and to take any decisions in relation to the following areas of the Council's operations and services, subject to the terms of the Constitution and their statutory functions:

### -Public Health:

Health Improvement, Health Protection and Healthcare Public Health, Health Intelligence and Children and Families, Wider Determinants of Health

### -Adult Social Care Operations:

Adult Safeguarding (including Community Safety), Mental Health and Learning Disability, Care4CE, Improvement, Assurance and Development and Principal Social Worker, South and East Community Teams and Community Care

### -Commissioning:

Integrated Commissioning, New Models of Care, Integrated Commissioning - Adults with Complex Needs, Integrated Commissioning (People), Integrated Urgent Care.

The powers delegated are wide and inclusive and are not listed by reference to each and every statute, function or regulation.

Type of activity	Specific function or decision-making	Officer responsible for that function
<b>Public Health</b>		
	The power to act on behalf of the Director of Public Health in their absence, in relation to any matter within their Statutory remit.	Public Health Consultants for their areas of responsibility, in consultation with the Executive Director, Adults, Health and Integration.
Section 75 NHS Act 2006	s75- Entering into extending and varying prescribed arrangements with the NHS in relation to the exercise of:	Executive Director- Adults, Health and Integration within

	<p>(a) prescribed functions of the NHS bodies and</p> <p>(b) prescribed health related functions of the local authorities,</p> <p>If the arrangements are likely to lead to an improvement in the way in which those functions are exercised.</p>	agreed delegation from committee.
s7A National Health Service Act 2006	Responsibility for the functions under s7A National Health Service Act 2006 – arrangements to undertake Secretary of State's public health functions.	Director of Public Health
Secretary of State Regulations, s6C of the National Health Service 2006 Act and dental public health powers.	To exercise such other public health functions as the Secretary of State specifies in regulations, including services prescribed under section 6C of the 2006 Act and under dental public health powers under s 111 of the 2006 Act, as amended.	Director of Public Health
Health Protection and Emergency Planning	<p>Provide information and advice to promote health protection arrangements against threats like infectious diseases, environmental hazards and extreme weather events.</p> <p>To plan for and respond to, emergencies that present a risk to public health, in consultation with the council's emergency planning officer/team where appropriate.</p>	Director of Public Health
Violent or sexual offenders etc.	To undertake the local authority's role in co-operating with the police, the probation service and the prison service to assess the risks posed by violent or sexual offenders, relevant terrorist offenders (or persons who may be at risk of involvement in terrorism-related activity) or other persons who, by reason of offences committed by them, are considered by the responsible authority to be persons who may cause serious harm to the public pursuant to section 325 Criminal Justice Act 2003.	Director of Public Health

	To exercise such other public health functions as the Secretary of State specifies in regulations, including services prescribed under section 6C of the 2006 Act and under dental public health powers under s 111 of the 2006 Act, as amended.	Director of Public Health
Prison health	Responsibility for the functions under section 249 National Health Service Act 2006. Joint working in respect of prison health.	Director of Public Health
Licensing	To be responsible for the local authority's public health response as a responsible authority under the Licensing Act 2003, including making representations about licensing applications under sections 5(3), 13(4), 69(4) and 172B(4) of the Licensing Act, as amended by Schedule 5 of the Health and Social Care 2012.	Director of Public Health
Integrated Care Boards (ICB)	To provide public health advice to relevant integrated care board(s).	Director of Public Health
Joint Strategic Needs Assessment	To advise upon and contribute towards, produce and update as necessary the Joint Strategic Needs Assessment in consultation with NHS partners.	Director of Public Health
Health and Wellbeing Strategy	To lead on and co-ordinate the development, production, publication and updating of the Cheshire East Joint Health and Wellbeing Strategy in consultation with NHS partners, for approval by the Health and Wellbeing Board.	Director of Public Health in consultation with the Executive Director, Adults, Health and Integration.
Health and Wellbeing Board	To have a place on the local health and wellbeing board (s194(2)(d) of the Health and Social Care Act 2012).	Director of Public Health
Annual Report	To produce the Director of Public Health's annual report on the health of the people in Cheshire East pursuant to section 73B (5) National Health Service Act 2006, for	Director of Public Health

	approval by the Health and Wellbeing Board.	
Commissioning advice	To provide public health advice to NHS commissioners to help secure: <ul style="list-style-type: none"> <li>• Commissioning strategies that meet the needs of vulnerable groups</li> <li>• The development of evidence-based care pathways and service specifications</li> <li>• Evidence-based prioritisation policies</li> <li>• Health needs audits and health equity audits and health impact assessments.</li> </ul>	Director of Public Health
National child measurement programme	Responsibility for the exercise by the authority of its functions under Schedule 1 National Health Service Act 2006 including medical inspection of school pupils and ensuring delivery of the National Child Measurement Programme-weighing and measuring children.	Director of Public Health
NHS health checks	To secure the delivery of NHS Health Check assessments.	Director of Public Health
Sexual health services	To ensure appropriate access to sexual health services.	Director of Public Health
Clinical governance	To ensure appropriate clinical governance arrangements are in place in respect of any clinical services commissioned, including sexual health and drug and alcohol services.	Director of Public Health
Reduction of health inequalities	To maintain a particular focus on ensuring disadvantaged groups receive the attention they need, with the aim of reducing health inequalities.	Director of Public Health
Provision of Healthy Start vitamins	To be responsible for providing Healthy Start vitamins at any maternity or child health clinic commissioned by the council, in accordance with the Healthy Start and	Director of Public Health

	Welfare Food Regulations 2005 as amended.	
Health visitor reviews and healthy child programme	To ensure the delivery of universal Health Visitor Reviews within the healthy child programme.	Director of Public Health
Grants	To manage ring-fenced public health grants and be accountable for how this funding is spent.	Director of Public Health
All other public health functions	Responsibility for the exercise of all other Local Authority's public health functions specified in the National Health Service Act 2006 and any other relevant legislation.	Director of Public Health
<b>Adult Social Care Operations</b>		
Statutory role-DASS	To act as the Council's statutory Director of Adult Social Services (DASS) under the law and the Council's Constitution.	Executive Director-Adults, Health and Integration
	To act as DASS in the unplanned absence of the Executive Director of Adults, Health and Integration.	Director of Adult Social Care Operations
	To deputise for the Executive Director of Adults, Health and Integration when required at local and national levels.	Director of Adult Social Care Operations
	<ul style="list-style-type: none"> <li>i. Accountability for assessing local needs and ensuring availability and delivery of a full range of adult social services</li> </ul>	<p>Service Director ROSA ('relevant operational service area')</p> <p>In the Service Directors absence, the functions are delegated to a nominated Head of Service in consultation with the Executive</p>

		Director. Nominated Head of Service to be determined by the Director of Adult Social Care & Operations or by the Executive Director.
	<ul style="list-style-type: none"> <li>ii. Professional leadership, including workforce planning</li> <li>iii. Leading the implementation of standards</li> <li>iv. Managing cultural change</li> <li>v. Promoting local access and ownership and driving partnership working</li> <li>vi. Delivering an integrated whole systems approach to supporting communities</li> <li>vii. Promoting social inclusion and wellbeing</li> </ul>	Service Director ROSA. As appropriate to the service area, for individuals, for services and for local populations
	To exercise the authority's functions within the meaning of the Local Authorities Social Services Act 1970 as amended from time to time, the Care Act 2014, Health and Care Act 2022 and any social care legislation, insofar as it relates to adults.	Executive Director-Adults, Health and Integration
	To discharge any functions exercisable by the authority under Section 75 of the National Health Service Act 2006 on behalf of an NHS body, so far as those functions relate to adults.	Executive Director-Adults, Health and Integration
	To discharge the Council's functions regarding the assessment of need for, and provision of, community care services in accordance with the Care Act 2014 and any Regulations thereunder.	DASS with day-to-day activities undertaken by social workers overseen by the Director of Adult Social Care & Operations.
Care Act 2014	s2 Preventing needs for care and support	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer and other officer (all ROSA.)

	s3 Promoting Integration of care and support with health services, etc.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer and other officer (all ROSA.)
	s5 Promoting diversity and quality in provision of services	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer and other officer (all ROSA.)
	s6 Co-operating generally with relevant partners and appropriate persons in the exercise of their respective functions relating to (a) adults with needs for care and support and (b) carers.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer and other officer (all ROSA.)
	s13 Eligibility criteria applied to an adult who has needs for care and support or a carer who has needs for support.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer and other officer (all ROSA.)
	s14 Charging for meeting care and support needs	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer and other officer (all ROSA.)
	s47 Protecting property of adults being cared for away from home	Director of Adult Social Care & Operations, Head of Service, Team Manager (all ROSA.)
Care Act 2014 General	s1 Promoting wellbeing when carrying out care and support functions in respect of an individual.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer (all ROSA.)

	s4 Providing information and advice relating to care and support for adults and support for carers.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer (all ROSA.)
	s7 Co-operating in specific cases	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, other officer (all ROSA.)
	s8 Meeting (a) adults needs for care and support and (b) carers needs for support	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, other officer (all ROSA.)
	ss9-12 Assessing (a) adults needs for care and support and (b) carers needs for support	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, other officer (all ROSA.)
	s17 Assessment of financial resources.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, other officer (all ROSA.)
	ss18-23 Duties and powers to meet (a) adults needs for care and support and (b) carers needs for support.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, other officer (all ROSA.)



	ss24-30 Steps following needs or carers assessments including care and support planning and personal budget	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, other officer (all ROSA.)
	ss31-33 Direct payments	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, other officer (all ROSA.)
	Duty of councils to provide temporary protection for property of persons admitted to hospitals, etc. To approve expenditure incurred under s47 Care Act 2014 in the protection of movable property of persons and to recover such expenditure where applicable.	Executive Director – Adults, Health and Integration-delegated to Finance and Business Support.
	ss37-38 Continuity of care and support when an adult moves.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer, other officer (all ROSA.)
	ss39-41 Establishing ordinary residence and financial adjustments between local authorities.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer, other officer (all ROSA.)
	ss42-47 Safeguarding adults at risk of abuse or neglect and discharge the functions of the council in relation to Domestic abuse. To be accountable for discharging the functions of the Council in relation to the Multi Agency Risk Assessment Conference (MARAC) and Multi agency Public Protection Arrangements (MAPPA).	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer, other officer (all ROSA.)

	To exercise the functions of the Council in respect of domestic homicide reviews established and conducted under Section 9 of the Domestic Violence, Crime and Victims Act 2004 in partnership with the Safer Cheshire East Partnership (SCEP). Chaired by the Director of Adult Social Care Operations.	
	ss58-66 Transition for children to adult care and support.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer, other officer (all ROSA.) In conjunction with children's services.
	ss67-68 Independent advocacy support.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer, other officer (all ROSA.)
	ss69 - 70 Debt recovery and transfer of assets to avoid charges.	Director of Adult Social Care & Operations, Head of Service, Team Manager (all ROSA.)
Care Act 2014 Miscellaneous	s74 Discharge of hospital patients with care and support needs.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer, other officer (all ROSA.)
	s75 After-care under the Mental Health Act 1983.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer, other officer (all ROSA.)
	s76 Prisoners and persons in approved premises etc.	Director of Adult Social Care & Operations, Head of Service, Team

		Manager, Senior Officer (all ROSA).
	s77 Registers of sight-impaired adults, disabled adults, etc.	Director of Adult Social Care & Operations, Head of Service, Team Manager (all ROSA.)
	s79 Delegation of local authority functions- delegation of local authority decision making (e.g.s75)	Committee
	s79 Delegation of local authority functions – local care and support responsibilities.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer, other officer (all ROSA.)
	ss48-49 Provider Failure	Executive Director Adults, Health and Integration and Director of Commissioning only.
Mental Health	To make provision and act in accordance with legislation relating to mental health.	Director of Adult Social Care & Operations as delegated below.
Mental Capacity Act 2005	ss2-3 – People who lack capacity and inability to make decisions-assessment of mental capacity.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer (all ROSA.) Individual must be suitably qualified in line with current legislation.
	s4 – Best Interests	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior

		<p>Officer, Officer (all ROSA.)</p> <p>Individual must be suitably qualified in line with current legislation.</p>
	s4A – Restriction on Deprivation of Liberty. Authorise Deprivation of Liberty(DOLS) applications	<p>Director of Adult Social Care &amp; Operations, Head of Service, Team Manager, Senior Officer, Officer (all ROSA.)</p> <p>Individual must be suitably qualified in line with current legislation</p>
	ss5-8 Acts in connection with care or treatment	<p>Director of Adult Social Care &amp; Operations, Head of Service, Team Manager, Senior Officer, Officer (all ROSA.)</p> <p>Individual must be suitably qualified in line with current legislation.</p>
	ss15 - 16 – Applying to the Court of Protection for a declaration or an appointment of Deputy	<p>Director of Adult Social Care &amp; Operations, Head of Service, Team Manager (all ROSA.)</p> <p>In consultation with the Governance, Compliance and Monitoring Officer.</p>
	s21A – Applications to the Court of Protection relating to a Standard or Urgent Authorisation	<p>Director of Adult Social Care &amp; Operations, Head of Service, Team Manager (all ROSA.)</p> <p>In consultation with the Governance, Compliance and Monitoring Officer.</p>
	To discharge the Supervisory Body (SB) function of the Council for the Deprivation of liberty safeguards (DOLS) in hospitals and care homes ,pursuant to Schedule A1 of the	<p>Director of Adult Social Care &amp; Operations, Head of Service, Team Manager (all ROSA.)</p>

	Mental Capacity Act 2005 and the Deprivation of liberty Code of Practice	Individual must be suitably qualified in line with current legislation.
	s 35 – Appointing an Independent Mental Capacity Advocate	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer (all ROSA.) Individual must be suitably qualified in line with current legislation.
Mental Health Act 1983(as amended by the Mental health Act 2007)	Parts II, III and VI – Welfare of the mentally disordered	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer (all ROSA.) Individual must be suitably qualified in line with current legislation
	Part II, ss7 – 10 guardianship of persons suffering from mental disorder. To accept a guardianship application and to make an order for discharge of patients subject to guardianship.	Statutory power remains with DASS but delegated to Director of Adult Social Care & Operations
	Part II, Making an application under s29 to appoint an acting nearest relative including s30 the discharge and variations of orders under s29	Approved Mental Health Professional only.
	Part II, s29 exercise of functions of acting nearest relative of person suffering from mental disorder	Statutory power rests with DASS but delegated to Director of Adult Social Care & Operations,
	ss66 and 69 – Exercise of functions of nearest relative in relation to applications and references to the First-tier Tribunal.	Statutory power rests with DASS but delegated to Director of Adult Social Care & Operations,

Part VIII Miscellaneous Functions of the Local Authority	s114 - Appointment of Approved Mental Health Professionals	Director of Adult Social Care Operations only.
	s115 – Entry and inspection	Approved Mental Health Professional only.
	s116 – Delegated duties of Nearest Relative (section 29)	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer (all ROSA.) In accordance with Council Mental Health Act 1983, Section 116 Policy
	s117 – After-care of detained patients. To provide social care to support people experiencing mental health problems. To provide after-care services and support along with the NHS, to relevant people moving out of hospitals Also to discharge wider Care Act responsibilities for all those affected by mental distress.	Director of Adult Social Care & Operations, Head of Service, Team Manager, Senior Officer, Officer (all ROSA.)
Mental Health Act 2007	s18 The employment of Approved Mental Health Professionals (AMHPs) under the MHA to e.g. make applications for the detention of individuals in hospital, ensuring the MHA and its Code of Practice are followed.	Executive Director- Adults Health and integration discharged through the AMHP partnership.
Complaints	To exercise the Council's functions regarding the procedures for dealing with complaints and representations relating to personal social services for adults, including complaints to the Local Government and Social Care Ombudsman.	Executive Director – Adults, Health and Integration with sign-off delegated to Director of Adult Social Care Operations or Director of Strategic Commissioning and Integration as appropriate in

		accordance with policy and procedure.
Property Charges and deferred payments	To approve property charges and deferred payments.	Executive Director-Adults, Health and Integration
Commissioning and personalisation	To exercise the Council's functions and powers in relation to commissioning responsibilities as set out in the Care Act.	Director of Strategic Commissioning and Integration-see Adults Commissioning below.
Authorisations to enforce legislation and statutory regulations	Sign off of statutory notices	DASS
Public Health (Control of Disease) Act 1984	Public Health (Control of Disease) Act 1984 (c22) Section 46 (2) and (5) – Burial or cremation of person dying in accommodation provided under Part I of the Care Act 2014 and recovery of expenses from his estate.	Director of Adult Social Care Operations, Head of Service, Team Manager (all ROSA.)
Care Packages	Arrange Care Packages	DASS and Director of Adult Social Care Operations
	Arrange Care Packages, weekly Value above £1,500	DASS and Director of Adult Social Care Operations
	Arrange Care Packages, weekly Value between £750 and £1,500	Head of Service and Director of Adult Social Care Operations
	Arrange Care Packages, weekly Value between £200 and £750	Head of Service and team managers

	Arrange Care Packages, weekly Value up to £200	Team Manager
	Decommission Individual care package	Case manager
Deputyships no court order in place for appointeeships	Approval of paperwork for Court of Protection Orders	Team Manager in consultation with the Governance, Compliance and Monitoring Officer. <i>(NB. Finance and deputyship activities sit under Adult Social Care Operations, as work is with individuals in receipt of care and support, however, the team is line-managed by the Director of Strategic Commissioning and Integration.)</i>
Day to day managements of Deputyships clients	Signatory for paperwork on: <ul style="list-style-type: none"> <li>• Applying for access to bank accounts</li> <li>• Applying for access to stocks</li> <li>• Writing and confirming changes in detail.</li> <li>• Applying for access to private pensions</li> <li>• Applying to the Department for Work and Pensions for welfare benefits.</li> </ul>	Financial Protection Officer (Deputy)
	Annual Reports to the Office of the Public Guardian	Finance and business support



Authorise management of a Deputyship property.	<p>Approval of paperwork for selling of property</p> <p>Approval to rent a property and to engage a property management company.</p>	Executive Director of Adults, Health and Integration
	Approval of paperwork for house clearances.	Director of Adult Social Care Operations
	<p>Approval of paperwork to secure solicitors on behalf of deputyships.</p> <p>In terms of relinquishments approval to secure solicitors is a joint decision between Team Manager/ Governance, Compliance and Monitoring Officer and the Financial Protection Officer (Deputy).</p> <p>If another reason this would be a joint decision between the Financial Protection Officer (Deputy) Team Manager and Governance, Compliance and Monitoring Officer</p>	Heads of Service instructing Finance and business support
Petty Cash	Approval of release of petty cash to Deputyship/ appointee ship.	Team Manager
Use and/or disposal of assets	Decision on the use of assets e.g. whether equity release is appropriate or the selling of assets such as vehicles, land, stocks, and shares.	Executive Director – Adults, Health and Integration -discharged by Finance and business support.

Appointeeship	Signatory for paperwork on: <ul style="list-style-type: none"> <li>• Application to the Department for Work and Pensions.</li> <li>• Writing and confirming changes in detail</li> <li>• Applying for Welfare benefits</li> </ul>	Executive Director Adults, Health and Integration
Appointeeship	Authorisation of a transaction.	Executive Director Adults, Health and Integration
Death of a client	Approval to pay in advance funeral expenses of a Financial protection clients for the estate to be invoiced once probate agreed.	Director of Adult Social Care Operations
Domiciliary care in supported living schemes	Provision of CQC regulated services (domiciliary care) in supported living schemes.	Director of Adult Social Care Operations via Care4CE (CQC registered managers)
Counter Terrorism and Security Act 2015 (as amended) S36	To discharge the functions conferred on, or exercisable by, the Council under the Counter Terrorism and Security Act 2015 (as amended), including those relating to the CHANNEL Panel.	Executive Director Adults, Health and Integration Chair of PREVENT Board-Director of Adult Social Care Operations Council representative on CONTEST Board-Director of Adult Social Care Operations
Unauthorised Traveller Encampments	To authorise the recovery of land from an unauthorised encampment.	Director of Adult Social Care Operations (in the absence of the said Director-Executive

		Director-Adults, Health and Integration) in consultation with the Governance Compliance and Monitoring Officer.
<b>Adults Commissioning</b>		
	To act as DASS during planned absences of the Executive Director of Adults, Health and Integration when designated to do so by the Executive Director of Adults, Health and Integration.	Director of Strategic Commissioning and Integration
	To deputise for the Executive Director of Adults, Health and Integration when required at local and national levels.	Director of Strategic Commissioning and Integration
	To lead on strategic planning, policy analysis and performance.	Director of Strategic Commissioning and Integration
	To have key responsibility for delivering the Transformation Plan for Social Care, ensuring delivery of a wider range of modern, flexible services.	Director of Strategic Commissioning and Integration
	To lead effective strategic joint commissioning for Health and Social Care services across the whole cycle, including needs and strengths-based analysis, evidence-based and outcomes-focused planning, relationship development, market shaping and development, quality assurance and improvement, brokerage and accountability.	Director of Strategic Commissioning and Integration
	To provide professional advice on all aspects of commissioning for adult social care and wellbeing, in the delivery of high-quality commissioning outcomes for adults of Cheshire East.	Director of Strategic Commissioning and Integration

	To develop and implement Integrated Commissioning Strategies for adults bringing together commissioning outcomes in Adults and Public Health. Maximising Health and Social Care partnership working across all services and ensuring effective governance arrangements.	Director of Strategic Commissioning and Integration
	To ensure robust financial strategy and management in relation to commissioning arrangements.	Director of Strategic Commissioning and Integration
	To ensure the Commissioning function promotes collaboration and co-production which drives a person-centred approach to commissioning, proactively seeking and using feedback and views from service users, families and community agencies including public, private, third party, independent, voluntary and community sectors, promoting participation in service redesign.	Director of Strategic Commissioning and Integration
	To ensure effective contract management.	Director of Strategic Commissioning and Integration
	To shape Cheshire's better outcomes framework.	Director of Strategic Commissioning and Integration
	To establish and develop strong formal partnerships with other key organisations and partners, particularly in the NHS and implement joint commissioning formally across the council and the Integrated Care Board.	Director of Strategic Commissioning and Integration
	To develop a range of customer-focused services that are responsive and flexible with regard to customers needs delivering real outcomes for people that drives early help, prevention, unplanned care and planned longer term care.	Director of Strategic Commissioning and Integration

	To lead effective relationships with the Care Quality Commission.	Director of Strategic Commissioning and Integration
Mental Health Act 2007	s30 Commissioning independent mental health advocates to help people express their views and to represent their interests.	Director of Strategic Commissioning and Integration
Grants	To commission grants to the 3 <sup>rd</sup> sector.	Director of Strategic Commissioning and Integration